

# Investment Opportunity



The Anglican Relief and Development Fund



## DEMOCRATIC REPUBLIC OF CONGO

New Secondary School Building Equips Students and War-torn Communities



The Boyo secondary school building, located within the Anglican Diocese of Boga, Democratic Republic of Congo (DRC), is in need of reconstruction. The school, along with many others, was destroyed during regional conflict.

### PROJECT OVERVIEW

**CONTEXT:** More than a decade of conflict in the Democratic Republic of Congo (DRC) has destabilized communities and resulted in 5.4 million deaths and widespread poverty. Many parents are no longer able to educate and care for their children. Churches, which operate about 70 percent of all schools and health facilities, are key partners in the reconstruction of the DRC.

**NEED:** Children in the DRC do not have adequate educational resources. Schools destroyed by conflict have yet to be rebuilt. Classes are often held under trees or in poorly maintained facilities. Children unable to attend school are more likely to suffer abuse, exploitation and street life.

**SOLUTION:** The Anglican Diocese of Boga will rebuild the Boyo secondary school building. Each year, about 400 students attend class and 500 adults attend community meetings and other activities in this building. The project

grant will cover the costs of reconstruction, equipping six classrooms, offices, storage, toilet facilities and a water tank. Students will also engage with Scripture here during Bible classes. The school will serve 10 villages and a total of about 10,000 people.

### LIFE IMPACT

This project benefits 2,510 people, some through multiple impacts.

#### SPIRITUAL ENGAGEMENT:

1,750 people demonstrate willingness to engage with Scripture by participating in Bible classes that will take place in the new school. Some 400 students and 40 adults will use the new school to attend Bible classes and literacy sessions utilizing Scripture resources.

#### COMMUNITY ENGAGEMENT:

An additional 320 students and adults join a church and reach out to others with messages of peace and reconciliation

### PROJECT PROFILE

ID: ARDF-0410-Boga

Ministry Partner

ANGLICAN DIOCESE OF BOGA



Spiritual Engagement 2,190

Community Engagement 320

Lives Impacted 2,510

Ministry Focus Evangelism

Total Amount Requested \$53,481

Cost per beneficiary \$22.41

Timeline 1 year

### IN THEIR OWN WORDS

“In old days, Roman Catholic schools were the best in education and infrastructure. Now, since the improvement of the facilities, there is a high and improved qualitative and quantitative education within the Anglican history. We are [attracting] the interest of the education ministry due to the best performance of both our students and the staff.”

— a school principal in Bunia, DRC



## WHAT IT'S LIKE NOW

“Conflict and humanitarian crisis in the Democratic Republic of Congo have caused an estimated 5.4 million deaths since 1998. Most perished from disease and malnutrition. In the Kivus, violence continues to rage with women and girls suffering increasingly brutal attacks.”

— *International Rescue Committee, www.theirc.org/special-reports/congo-forgotten-crisis*

“Although a formal peace accord was signed in December 2002, the [DRC] war has since given way to several smaller conflicts in the five eastern provinces that have continued to exact an enormous toll on the lives and livelihoods of local populations.”

— *International Rescue Committee, 2006-2007, theirc.org/sites/default/files/resource-file/2006-7\_congoMortalitySurvey.pdf*

“Despite being Africa’s treasure chest in terms of natural resources, the Democratic Republic of Congo (DRC) struggles with widespread poverty.”

— *“DRC: Poverty Pushes Thousands of Children Onto Streets,” by Miriam Mannak, November 2008, for Inter Press Service*

## PROJECT DESIGN

Prosper Kasuzi Iningoma will coordinate the project for the Anglican Diocese of Boga. He has four years of experience in that role. The diocese also selected Fidèle Kahwa, a graduate of the Engineering Institute of Kinshasa, to oversee construction of the Boyo secondary school. Kahwa, who has more than five years of experience in the construction trade, will identify and hire 12 skilled masons and five carpenters. Materials for construction and trainings will be purchased locally, wherever possible. The diocese will rent a truck to transport other materials, including stone, sand, metal and cement. Construction is expected to take 11 months.

Once the school is built, the facility will be maintained by a local committee. At the school, students will learn to read and write and will study agriculture, languages, sciences, the Bible, health, social studies, math and the environment.

**Measuring impact.** As the construction coordinator, Kahwa will monitor and evaluate project progress by making site visits and interacting with workers. He will

report to the diocese quarterly and prepare partial and final reports on the program.

## TRACK RECORD

The Anglican Diocese of Boga has experience overseeing the construction of school buildings. In 2005, with assistance from the Belgian Technical Cooperation, it built a primary school in Bunia. In partnership with a local committee, the diocese was able to mobilize community members to contribute to the project.

Meanwhile, the Diocese of Boga is also supervising the construction of a health clinic, including a \$60,000 project budget funded by the DRC government. All of these projects and regular worship have been taking place in the midst of a volatile and often violent environment.

## PROJECT BUDGET

### SOURCES OF FUNDS

ITEM	REQUESTED	LOCAL/OTHER
Building materials	\$29,665	
Labor	\$7,186	
Transportation	\$3,500	
Training programs	\$2,780	
Capacity building program*	\$2,288	
Administration, banking and auditing	\$2,000	
Agricultural inputs	\$1,200	
Research and evaluation	\$4,862	
<b>TOTAL</b>	<b>\$53,481</b>	<b>\$2,769**</b>

### NOTES:

\* Fidèle Hamisi Mushamuka, development coordinator for the province, will visit the site to conduct a capacity building program

\*\* from local contributions

 Requested  
 Local/other



**Cost for one beneficiary: \$22.41**

# Investment Opportunity

## ANALYSIS

### Risk



#### CONCEPT: 1

A new facility will provide Boyo secondary school students with a suitable and timely place to learn and study. Providing education in a country devastated by more than a decade of war is a vital intervention.

#### PROGRAM DESIGN & EXPERIENCE: 2

The Anglican Diocese of Boga has experience in construction projects and will mobilize community members to contribute to this project. The construction coordinator is also adequately experienced.

#### LEADERSHIP: 1

Community members trust diocesan leadership and value their work. Project participants have experience with public building construction.

#### FINANCIAL CONTROL: 2

The diocese has stable management, secure financial transfer methods and externally audited financial statements. It lacks an independent board because all board members are members of the Anglican Church and this is a church-based project.

#### SUSTAINABILITY: 2

Once built, the facility will be maintained by a local committee. The school principal and staff will provide children with an education. However, it is not yet clear how the local committee will fund maintenance of the building. The diocese can minimize risk by utilizing student tuition to support building maintenance.

#### EXTERNAL: 3

Natural calamities could destroy the building, and local conflicts could force a program stoppage. However, a process of reconciliation among warring parties has minimized the risk of renewed fighting. Any delay in funding could result in increased prices.

## Impact

#### BREADTH:

The cost per life of this project is \$22.41 to impact about 2,510.

#### DEPTH:

Building is a long-term investment. Many students will benefit from the building as long the building is not destroyed by an unexpected external cause.

## IMPLEMENTER FINANCIALS\*

	2007	%	2008	%	2009	%
<b>INCOME</b>						
Episcopal Relief and Development	34,600	100	42,205	100	21,982	100
Local Donations	0		0		0	
Publications	0		0		0	
Other Income	0		0		0	
<b>TOTAL</b>	<b>34,600</b>		<b>42,205</b>		<b>21,982</b>	
<b>EXPENDITURES</b>						
Program	18,075	59	22,790	59	10,020	52
Salaries	5,310	17	13,680	36	7,430	38
Administration	7,457	24	2,018	5	1,950	10
<b>TOTAL</b>	<b>30,842</b>		<b>38,488</b>		<b>19,400</b>	
<b>SURPLUS/DEFICIT</b>	<b>3,758</b>		<b>3,717</b>		<b>2,582</b>	

#### NOTES:

\*Income and expenditures reported in U.S. dollars

FINANCIALS: Audited financial reports have been issued for the Anglican Diocese of Boga for each of the years under review. The audit was conducted by two consultants, who issued a detailed management report for each year. An analysis of the audit and financial reports indicate that the diocese follows healthy financial practices.

LIQUIDITY: The report covers projects funded by Episcopal Relief and Development. The diocese follows a practice of revising the budget to ensure that actual spending is within the available resources and for intended projects. Apart from cash balances, no other balance sheet figures are available for detailed ratio analysis.

FUNDABILITY: The implementer relies on 100 percent external funding for this project.

EFFICIENCY: The implementer ensures that spending is within available cash and has operated each year with a cash-to-expenses ratio of slightly above 1.

## PROGRAM RECOMMENDATION

“On behalf of Tearfund UK, I have been supporting the community development programs of the Diocese of Boga since 2005 until present. I visit the diocese and its projects funded by Tearfund once a year. I know well the project leader, Prosper Kasuzi, who works under the supervision of the Archbishop Henri Isingoma. The community development program of the Diocese of Boga provides opportunity for women to learn basic reading and writing (literacy), provides vocational skills to young people and mobilizes local communities for more food production. This program has helped a lot of the population of Boga. The leaders of the diocese, as well as the project leaders, are very respected and appreciated in the community.”

— Sadiki Byombuka, country representative — DRC, Tearfund, United Kingdom

## LEADERSHIP PROFILES

Prosper Kasuzi Iningoma is the project coordinator. His background includes:

- a bachelor's degree in community development and business administration from Daystar University, Nairobi, Kenya
- supervised construction of a health center and hospital in Bikima, DRC, from 2004 to 2005
- four years of experience within the diocese as a project coordinator

Kizito Oudo Ranzu, the assistant coordinator for the project, also has four years of experience as a project assistant. He has an associate's degree in rural development from the College of Beni, DRC.

## REFERENCES

"In 2007-2008, the Bishop Henri Iningoma realized the mismanagement of the project finances by ... the former project leader. The bishop provided information to Tearfund. We commissioned an audit and as a result, the bishop dismissed Makuru and replaced him with Prosper Kasuzi, who manages well the project funds.

"The leaders of the diocese have capacity and ability to lead project programs to the end. They provide reports on time and always achieve the goals of each project. They have strength in community mobilizing and their participation in the programs.

"Due to the insecurity caused by armed groups there is always risk for implementing project in Boga areas."

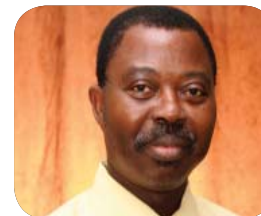
— *Sadiki Byombuka, country representative – DRC, Tearfund, United Kingdom*

## BEST PRACTICES

Based on GSI research on evangelism, this project adheres to the following best practices:

- promotes community participation and ownership of the development process over time until the community can access full responsibility for managing its development
- works intimately with the local church in delivering God's Word
- provides spiritual growth within target communities
- can be sustained by the communities

## Researcher's Statement



**Bagudekia Alobeyo**  
Sr. Research Analyst  
April 2010

This devastated area has a great need for new schools that will educate the next generation and help the country recover. The Diocese of Boga utilizes best practices and has experience implementing construction projects, such as this one. The leadership has a passion for bringing the gospel to communities through holistic programs that address both spiritual and physical needs. However, this project is in a conflict zone. Hostilities involving both civilians and rebels could temporary halt implementation of the project.



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Global Scripture Impact  
1550 Liberty Ridge Drive  
Suite 330  
Wayne, PA 19087  
484.654.3490  
www.gsimpact.org

## HOW TO FUND THIS PROJECT

### PROJECT RECAP

ID	- ARDF-0410-Boga
Implementer	- Anglican Diocese of Boga
Timeline	- One year
Requested	- \$53,481
Modified	- 101810



The Anglican Relief  
and Development Fund

For information about the fund or projects, write to:

Jennifer Pioch  
800 Maplewood Ave.  
Ambridge, Pa. 15003  
E-mail: [jennifer@anglicanaid.net](mailto:jennifer@anglicanaid.net)

## INSPIRATION

"For God loved the world so much that he gave his only Son, so that everyone who believes in him may not die but have eternal life."

— *John 3.16, GNT*