

Investment Opportunity



DEMOCRATIC REPUBLIC OF CONGO

Conference Center Enables Diocese to Expand Holistic Ministry



St. Andrew's Cathedral was the site of a training class on peace and reconciliation that was led by the Anglican Diocese of North Kivu. The training was held following large-scale conflict in the area.

PROJECT OVERVIEW

CONTEXT: For almost 20 years, regional warfare in the Democratic Republic of Congo (DRC) has claimed millions of lives through fighting, disease and malnutrition.

NEED: Despite a 2003 peace agreement, much of Eastern DRC remains unstable, including the province of North Kivu. Brokenness and destruction at the family and community levels have devastated the people who need physical and spiritual help to rebuild their communities. Restoring their physical structures, helping them get back to work and building their faith is critical to their healing and the reconstruction of the region.

SOLUTION: The Anglican Diocese of North Kivu will build a conference center where it can conduct training in peacemaking and reconciliation. Workshops will equip clergy and laypeople to practice the principles of biblical peacemaking in their own lives and to bring these skills to their communities. The diocese will also rent rooms for meetings and events, creating a source of income that will cover conference center expenses and fund ministries.

LIFE IMPACT

This project benefits 8,258 people:

SPIRITUAL ENGAGEMENT: A total of 2,250 people become more engaged with Scripture, including 1,500 church members who take part in a Bible-based peace and reconciliation conference, 250 community members who attend weekly church devotions led by peace and reconciliation trainees; eight diocesan staff members who engage with Scripture with their families, 500 people who begin attending a Bible study and promote peace and reconciliation in the community.

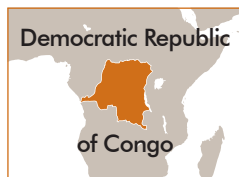
COMMUNITY ENGAGEMENT: A total of 6,008 members of the community will benefit from the conference center and the income it generates, including 5,000 people a year who will attend peace and reconciliation programs and services offered at the conference center; and, as a result of generated income, 250 individuals receive iron sheets for the roof of their homes, which also benefits their 1,000 family members; and eight diocesan staff members who receive a regular salary.

PROJECT PROFILE

ID: ARDF-0810-North Kivu

Ministry Partner

ANGLICAN CHURCH OF THE CONGO,
DIOCESE OF NORTH KIVU



Spiritual Engagement 2,250

Community Engagement 6,008

Lives Impacted 8,258

Ministry Focus Evangelism

Total Amount Requested \$88,142

Cost per beneficiary \$11.79

Timeline 24 months

IN THEIR OWN WORDS

"At the time of war, life was very hard for me and my family. I had lost hope in life and knew that there was nothing I could do other than rely on relief food. But my life has changed for the better, within a very short time. The training in agriculture, organized by Anglican Diocese of North Kivu, made me see the potential I had and, from there on, the sky was the limit for me. I planted over 200 bananas, and started poultry and pigeon rearing. I have earned enough to support myself and pay school fees for my children. At the same, I was one of the core group trained in peace and reconciliation, and I have become an advocate of peace in my village."

— Albert Baliesima Kadokima, 35, Butembo, DRC

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WHAT IT'S LIKE NOW

“At least three people were killed and seven others wounded after an attack against a patrol of U.N. peacekeepers in North Kivu today said ‘Radio Okapi’ citing U.N. sources. ... According to a first reconstruction, five men approached the MONUSCO base in Kirumba, adopting a seemingly peaceful manner, only to lead the way to fifty companions armed with machetes, spears and knives. The armed men clashed for little more than five minutes and then fled. Three Indian nationals were killed among the peacekeepers, while three others are in serious condition. It is not clear whether there were victims among the aggressors. Kirumba is located 140 km. north of Goma, capital of North Kivu.”

— *Missionary International Service News Agency, Aug. 18, 2010, www.misna.org/news.asp?a=1&IDLingua=1&id=278400*

“[C]onflict and attacks by various armed groups in eastern DRC have led to the internal displacement of about 1.8 million people.”

— www.alertnet.org/thenews/newsdesk/IRIN/cb3ec408aa3c68ed5603ebde7229955c.htm

PROJECT DESIGN

The project creates a multipurpose conference center for the Anglican Diocese of North Kivu. Income generated by the center will be used to run the center and help meet community needs.

The diocese will hire an architect to design the building, which must be approved by the diocesan synod and government engineers. Volunteers from the diocese with construction experience will assist in digging the foundation, offloading material at the construction site and guarding materials. A qualified construction engineer will oversee the project, which is expected to take about six months. Upon completion, the multipurpose center will host reconciliation training for 2,500 people. Fifty people from each of 50 parishes will attend four days of reconciliation training that includes extensive Bible study.

The multipurpose center will be rented out for meetings, seminars and wedding parties. Rental income is conservatively expected to be about \$1,300 a month (\$15,600 annually), with 15 percent of that income being set aside for the construction of a diocesan guest house within five years. The rest of the income will be

used to pay taxes, maintain the conference center, cover staff salaries and clergy training, pay for sheets of iron for roofs of parish households, and school fees for 25 orphans.

Measuring impact. Diocesan staff will oversee construction and compile quarterly reports on progress and expenses. The diocesan development commission will meet quarterly to evaluate construction progress and, after completion, how effectively the center is used. Project staff will gather beneficiary testimonies.

TRACK RECORD

Since 2002, the Anglican Diocese of North Kivu has been involved in the construction of schools, churches and five health centers that serve more than 300 people daily. The health centers are managed by locally elected committees and generate enough income to cover staff salaries, medical supplies and facility maintenance.

The diocese’s peace and reconciliation programs educate about 150 clergy and 1,850 laypeople each year. The programs have led people to return to their homes and engage in meaningful development initiatives.

PROJECT BUDGET

SOURCES OF FUNDS

ITEM	REQUESTED	LOCAL/OTHER
Walls ¹	\$26,873	\$825
Labor, supervision ²	\$11,720	
Roof	\$10,426	
Research and evaluation	\$9,444	
Office and kitchen furniture	\$8,200	
Land, site preparation, foundation	\$5,587	\$7,232 ³
Flooring, ceiling, electrical system	\$3,484	\$300
Water tank installation & fittings	\$3,080	
Capacity building program ⁴	\$2,288	
Administrative costs	\$2,500	
Audio visual kits	\$2,400	
Plastering, painting	\$2,140	\$840
TOTAL	\$88,142	\$9,197

NOTES:

¹ cost of construction-related items includes purchase and transportation of building materials

² includes salaries of skilled laborers, project coordinator, project accountant and procurement officer

³ includes \$5,000 for the cost of the land; also reflects volunteer labor provided to help prepare the site

⁴ reflects that the Community Development Office of the Church will travel to North Kivu to lead a capacity building program



Cost for one beneficiary: \$11.79

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ANALYSIS



CONCEPT: 1

Interventions in the DRC crisis must go beyond short-term relief initiatives to sustainable operations. The projects should focus on providing human security through peacemaking and economic development, both of which this project tackles.

PROGRAM DESIGN & EXPERIENCE: 2

The Diocese of North Kivu has implemented development programs since 2001, focusing mainly on agriculture, peace building and reconciliation, and healthcare. Its health centers are self-sustaining. The project adheres to best practices and has the endorsement of local church leaders and development agencies. However, project implementers – who have also endured much emotional and physical turmoil – must overcome the past and reach out to help others, too.

LEADERSHIP: 2

There is a change in diocesan leadership expected in the fall, still the staff has the necessary skills and experience to operate this project. It has overseen the construction of five health centers, which are well-managed and it will hire a qualified engineer to ensure sound construction of the conference center.

FINANCIAL CONTROL: 3

The diocese has the capacity to handle an influx of funds. The project budget is reasonable compared to total operating expenditures. However, the diocese lacks externally audited financial statements and its board lacks independence as they are all members of the Anglican Church.

SUSTAINABILITY: 2

Income from facility rentals will cover future maintenance and staff costs related to the center, plus provide funds for educational and charitable programs and the construction of a diocesan guest house. In its health centers, the diocese has a good track record of establishing self-sustaining programs. However, additional funds may be needed in the future to expand programs.

EXTERNAL: 4

Despite a peace deal and the formation of a transitional government in 2003, North Kivu has continued to experience sporadic violence – including an outbreak in August 2010 that killed three members of the United Nation’s peacekeeping force just 86 miles north of Goma, the capital of North Kivu. Political and economic insecurity could affect project implementation and outcomes.

IMPLEMENTER FINANCIALS*

INCOME		2007	%	2008	%	2009	%
External gifts (AICM)		300		700	0	1,200	0
Local donations		165,759	50	261,569	56	310,354	57
Government		147,490	44	190,351	40	212,800	38
Nongovernmental		21,018	6	19,123	4	29,128	5
TOTAL		334,567		471,743		553,482	
EXPENDITURES		2007	%	2008	%	2009	%
Program		293,453	88	360,151	76	369,200	67
Salary and administration		36,414	11	106,387	23	176,521	32
Secretariat Diocesan		4,700	1	5,205	1	7,761	1
TOTAL**		334,567		471,743		553,482	
SURPLUS/(DEFICIT)		0		0		0	

NOTES:

*Income and expenditures reported in U.S. dollars

** The figures given are based on a budget and not a financial statement.

INCOME: Assuming that AICM is the only external donation, there are four sources of funds to cover the budget: AICM, local donations, the Congolese government and nongovernmental sources. Local donations contribute the highest percentage, with an average of 54 percent during the period in view, followed by the government at 40 percent and nongovernmental sources at 5 percent. External gifts contribute less than 1 percent of income.

EXPENSES: The overall program has grown 65 percent during the period under review. There is consistency in the allocation of expenditures between program (coordination of medical services), salaries and Diocesan Secretariat. On average, program utilized 75 percent of funds, salaries 24 percent and Diocesan Secretariat 1 percent, reflecting that most funds are allocated to programs.

PROGRAM RECOMMENDATION

“Many pastors from Anglican Diocese of North Kivu showed great courage as they served their people throughout the conflict, some even returning to their posts in disaster areas as thousands fled. Now Christians are banding together to rebuild their churches and are finding imaginative ways to reach out to their fellow Congolese and work for reconciliation. The Anglican Diocese of North Kivu has played a significant role in encouraging militia fighters to come out of the forest and lay down their arms.”

– *Ndakala Mastaki, community development officer, Butembo*

LEADERSHIP PROFILES

Fabien Pilipili has been the diocesan development officer since 2002. His background includes:

- degree in rural development, University of Zaire/Rural Development Institute (ISDR)-Bukavu, DRC, 1979
- more than 18 years of experience in project management

The Venerable Kalito Bankotelanz, diocesan project officer, has been with the diocese for 18 years. His background includes:

- a graduate of the Anglican Theological Training College, Bunia, DRC
- a diploma in teaching
- headmaster of Watalinga Secondary School (DRC) for 10 years
- oversees theological training at the diocesan level for all the clergy and laity

REFERENCES

“Anglican Diocese of North Kivu has been in the forefront in establishing health centers in North Kivu. The health centers have played a very

important role in improving the health of people, offering cheap and affordable health care. The leadership, led by Bishop Enock Kayeeye, is well-respected in the community and is consulted on most development matters in the area.”

— *Dr. Abraham Kakule Masinda, government medical officer, Masiki Health Center; Butembo medical officer, Masiki Health Center; Butembo, one of the health centers started by the diocese*

BEST PRACTICES

Best practices for helping people in conflict include:

- Programs should reinforce community ties and be fundamentally relational; a successful program establishes and reinforces lines of communication that could bring aid in distress
- Consistently build off of traumatic events and boost resilience
- Community leaders are best equipped to be the face, voice and agency behind response and recovery initiatives
- Address beneficiaries’ physical needs along with deep emotional and spiritual wounds

Researcher’s Statement



Frederick Barasa
Research Analyst
August 2010

The conference center enables the Diocese of North Kivu to address the current crisis on multiple levels – physical, spiritual, educational and emotional. It provides a place for people to receive training in biblical peacemaking so they can create a solid foundation for the rebuilding of their country. Income generated from this facility will economically empower the church and its members, enabling them to fund community development without having to rely solely on outside aid. This area of DRC is strong enough to make good use of such a facility and could generate sufficient income to truly benefit the diocese and community. The ongoing hostilities remain a real concern.



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HOW TO FUND THIS PROJECT

PROJECT RECAP

ID	- ARDF-0810-North Kivu
Implementer	- Anglican Diocese of North Kivu
Timeline	- 24 months
Requested	- \$88,142
Modified	- 101810



The Anglican Relief
and Development Fund

For information about the fund or projects, write to:
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Ambridge, Pa. 15003
E-mail: jennifer@anglicanaid.net

IMPLEMENTER’S INSPIRATION

“The Spirit of the Lord is upon me, because he has chosen me to bring good news to the poor. He has sent me to proclaim liberty to the captives and recovery of sight to the blind, to set free the oppressed and announce that the time has come when the Lord will save his people.”

— *Luke 4. 18-19, GNT*

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